

| | | | |
|---------------------|---|-----------------|------------|
| AGENCY NAME: | South Carolina Revenue and Fiscal Affairs Office | | |
| AGENCY CODE: | E500 | SECTION: | 103 |

AGENCY'S DISCUSSION AND ANALYSIS

The South Carolina Revenue and Fiscal Affairs Office (RFA) was formed under the 2014 Restructuring Act and is governed by three appointed members of the Board of Economic Advisors (BEA). Under S.C. Code of Laws §11-9-1110, the BEA is composed of one member appointed by the Governor to serve as chairman, one member appointed by the chairman of the Senate Finance Committee, one member appointed by the chairman of the House Ways and Means Committee, and the Director of the Department of Revenue who serves ex officio with no voting rights.

RFA is responsible for providing diverse sets of fiscal and statistical analyses, reports, and maps, and managing critical projects that support essential services for the state. Customers of the agency include the Governor, General Assembly, state and local governmental entities, the private sector, and the citizens of the state. The agency has a staff of approximately seventy comprised of analysts, statisticians, epidemiologists, economists, database administrators, web developers, geographic information system (GIS) analysts, surveyors, and project and program managers.



MISSION STATEMENT

| | | | |
|---------------------|--|-----------------|-----|
| AGENCY NAME: | South Carolina Revenue and Fiscal Affairs Office | | |
| AGENCY CODE: | E500 | SECTION: | 103 |

TO PROVIDE INSIGHTFUL RESEARCH, ANALYSIS, AND RESOURCES TO FACILITATE INFORMED POLICY DECISIONS AND ADMINISTRATION OF SERVICES



Summary

| | | | |
|---------------------|---|-----------------|------------|
| AGENCY NAME: | South Carolina Revenue and Fiscal Affairs Office | | |
| AGENCY CODE: | E500 | SECTION: | 103 |

The goals in our Accountability Report align with those in the strategic plan and center on customer focus, strategic planning, information security, continuous improvement, and workforce development. Leadership developed nine strategies to help achieve our goals and fifteen measures to evaluate our success. We met or exceeded the thirteen performance measures identified for FY2024-25.

The agency identified and accomplished many other projects, not included in the Accountability Report, that support our vision of being a leader in public service. These accomplishments included collaborative efforts with other state agencies and partners, new or improved analysis to facilitate informed decision-making, and other initiatives described below.

Fiscal Year 2024-25 Highlights

Customer Focus

In Fiscal Year 2024-25, RFA released an update to the Education Funding Dashboard by adding data from additional years which allows users to conduct analysis over a period of time on revenues, expenditures, academic achievement, and other data by school district.

Redesigned the Three-Year Outlook Report on the financial health of the State to incorporate additional information on projected expenditures by state agencies and improve the readability for users (required by §11-11-350).

Completed the development of the Educator Report Card Dashboard for the Commission on Higher Education (CHE); CHE was tasked with the project by Act No. 185 of 2022

Transitioned the Education and Workforce Report Dashboard from a static report to an online interactive tool published on the RFA website.

Began the Request for Proposal (RFP) process with state procurement for the FY2027-28 Next Generation 9-1-1 contract.

Began the Request for Proposal (RFP) process with state procurement for the 2026 Aerial Imagery contract.

Continuous Improvement

RFA staff coordinated with the SC ESInet Leadership team and made modifications to the Policy Routing Function (PRF) rules to enhance the resiliency of the NG911 system. The PRF rules go into effect to alternately route emergency calls to predetermined locations when a primary dispatch center is unavailable.

Updated the methodology and expanded estimated impact of sales tax exemptions to cover the full legislative session.

| | | | |
|---------------------|---|-----------------|------------|
| AGENCY NAME: | South Carolina Revenue and Fiscal Affairs Office | | |
| AGENCY CODE: | E500 | SECTION: | 103 |

Worked with Vital Records at Department of Public Health to obtain more detailed level age reporting for deaths and births to improve population projections.

Participated in the US Census organizational meeting regarding the 2030 Census and programs relating to the 2030 redistricting process.

Deployed a new internal Public Key Infrastructure (PKI) to further enhance the integrity of digital communications.

Modernized the IT asset inventory process, utilizing bar code scanners and scripting, improving process efficiencies and reducing administrative costs.

Workforce Development

The agency is fully staffed with no additional staff needs anticipated at this time.

Reviewed succession plan and salaries; provided salary increases and bonuses to staff.

Continuing education training was provided by presenting an economic and tax update on major South Carolina fiscal issues to the South Carolina Association of Auditors, Treasurers and Tax Collectors.

Strategic Planning

The Strategic Planning Committee reviewed and updated the three-year budget to align resources with the achievement of the long-term strategic plan and employee compensation strategy.

Staff are kept apprised of our goals and accomplishments throughout the year through our intranet site and correspondence from the Executive Director.

Our progress towards the 5-year Strategic Plan is presented to the Board annually.