165 Armory Operations

The Agency operates and maintains armories IAW National Guard Regulation (NGR) 5-1 and South Carolina Code of Laws 25-1-1640. Most are considered State property. National Guard Bureau (NGB) pays 75/25 of the construction costs and retains its interest for 25 years in exchange for the State agreeing to operate and maintain them. In recent years due to the lack of state funding around the nation, NGB has allowed Appendix 1 funds (see info in next item regarding cooperative agreements and appendices) to be used, if available, to pay some O&M costs on a varying match scale dependent upon the intended use or classification of the facility. The most often used classification/match is state-owned armories on state land and 50/50 match for utilities and repairs to major operating systems of the building. Included in this activity is the Agency's Building and Grounds (B&G) department. B&G performs or contracts for maintenance and repairs on these armories and provides grounds care for the headquarters facilities.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

Expected Results:
Due to lack of State funding for many years, the Agency realizes that it will have significant deferred maintenance. Decreased funding for FY 2008-2009 severely hampered this effort and resulted in a loss of over $1,000,000 in federal funding. B&G maintains a work order database of the location and nature of the work requests. Depending on budgetary constraints and the urgency of the work order, B&G performs/contracts for maintenance or defers the request.

Outcome Measures:
Completed work orders increased over the previous year in accordance with the priorities established by management. Rented the armories to the public in accordance with AGR 37-4 as a community service function and to supplement the cost of O&M. Provided funding and equipment for grounds maintenance to be performed mainly by National Guard personnel.
Army Support - Operations and Maintenance

For both the Army and Air National Guard, the Adjutant General's Office enters into a five year Master Cooperative Agreement (MCA) with the National Guard Bureau. Each area of operation in the MCA is governed and budgeted as an appendix. The primary governing document is NGR 5-1. Appendix 1 provides professional technical and administrative support to operate, maintain, design and supervise construction of over 430 facilities and 22,000 acres of land for the SC Army National Guard statewide. This includes the National Guard Armories, the Army Aviation Flight Facility, the United States Property and Fiscal Office and five training centers, one of which contains ranges for weapons up to and including the M-1 Abrams tank.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA
Budgetary Program No.: VI

Expected Results:
Continue to operate and maintain the existing National Guard facilities to enhance the recruitment, training and operational readiness within the fiscal limitations of the State general fund's budget. Master planning for facilities and training site usage to ensure that requirements for the next generation of military and domestic security missions are met. The goal is to replace old armories outside the 30 year life-cycle through new construction and consolidation of units.

Outcome Measures:
The Agency's goal is to replace old facilities outside the life cycle and consolidate units. The Agency has just completed the Charleston Readiness Center and plans are ongoing for several different projects. The Agency is experiencing deficiencies in all Armories due to high consumption of available funds with utility usage and cost. Due to changes in the Department of Army Inspection standards, the armories coded "Green" are marginally less adequate for supporting the assigned soldiers. Deficiencies impact soldiers' morale and influence potential recruitment. Correction, repair and maintenance of these deficiencies play an integral role in controlling inflationary energy costs.
167 Army Support - Environmental

Appendix 2 provides professional and administrative support to protect the environment, natural resources and personnel at over 420 facilities and 22,000 land acreage of training areas for the SC Army National Guard statewide. This includes a variety of programs from entomology to the preservation of Native American History.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: VI

Expected Results:
Prevent damage to the natural resources, population and environment through proactive studies, monitoring, remediation and projects.

Outcome Measures:
Program uses GIS data to streamline environmental, training, and construction projects saving time, increasing the cost effectiveness of other programs. Environmental has trained personnel in areas such as Environmental Compliance and Environmental Management Systems (EMS) - thus protecting troop health and the environment. GIS data is shared with the Training and Construction divisions targeting troop recruitment, locating facilities within proper locations. Division is working with the Combined Service and Maintenance Shop to change from solvent based paints to water based paint reducing Volatile Organic Solvents (VCLS). Working relationships with Native American groups have expedited the SCARNG's ability to utilize land that is assigned.

Agency: E24 - Adjutant General

168 Army Support - Security

Security operations at the R. L. McCrady Training Center located on Fort Jackson are performed under Appendix 3 of the MCA.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.
Agency Activity Inventory
by Agency

Appropriation Period: FY 2010-11

FY 2010-11

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: VI

Expected Results:
Prevention of all unauthorized intrusion into the McCrady Training Center. This serves to eliminate the potential for damages to assets, facilities, equipment and personnel.

Outcome Measures:
The 100% federally funded program provides security and safety of the employees, soldiers, and visitors as mandated in the NGB on a 24/7 basis.

Agency: E24 - Adjutant General

Functional Group: Legislative, Executive & Administrative

169 Army Support - Telecommunications

Appendix 5 provides professional, technical and administrative support to operate the National Guard's video, voice, and data communications network in South Carolina.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: VI

Expected Results:
Primary mission is to provide continuous, secure and uninterrupted communications capabilities 24/7.
Agency Activity Inventory  
by Agency  
Appropriation Period: FY 2010-11

Outcome Measures:  
The 100% federally funded program provides wireless services, intrusion detection systems, and continuous, secure and uninterrupted communication 24/7. These services were utilized during natural disasters throughout the Southeast.

---

170 Army Support - Sustainable Range Program

Appendix 7 provides the funding, personnel and resources to operate, maintain and build live fire ranges, tank trails, maneuver areas and training areas at the 5 training centers in South Carolina. Sustainment of land requires routine monitoring of and protection of environmental assets during training.

Statewide Result Area: Improve the safety of people and property  
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title:  
NA

Budgetary Program No.: VI

Expected Results:  
To provide the training land and rangers to meet the changing requirement of the National Guard in South Carolina. This group is tasked to prevent the losses of training land and programs from environmental destruction.

Outcome Measures:  
Program is 100% federally funded. These ranges provide training and weapon qualifications for the South Carolina National Guard as well as the Inactive Ready Reservist. Training lands were properly maintained and managed to retain the valuable resource. The group is tasked prevent the losses of training land and programs from environmental destruction.
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

171 Army Support - Full-Time Dining Facility

Appendix 8 serves as the primary funding conduit for the Full Time Dining Facility located at the R. L. McCrady Training Center at Fort Jackson. This operation is the primary source of feeding SC Army National Guard troops training there. (Note: See Enterprise Operations activity further down in this report. Due to budgetary and GAAP accounting requirements, the federal funding on this line will be duplicated as a portion of the Enterprise Operations' Other Funds budget.)

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA
Budgetary Program No.: VI

Expected Results:
Continued operation of a quality and flexible dining facility increases the ability for National Guard personnel to train in South Carolina, helping to eliminate out of state deployment of SC troops for training.

Outcome Measures:
SC Army National Guard troops in training or at school at the McCrady and Clarks Hill Training Centers were served timely and properly at dining facility. Due to current world affairs, there has been an increase in the number of troops dining in these locations. Because of the economy of scale, funds in excess of operating costs will be available for Armory Operations.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

172 Army Support - Supplemental Transportation

To minimize the bus fleet required to move troops for training and mobilization, the Agency uses Appendix 19 and has an agreement with the SC Department of Education to rent school buses on an as-needed basis, subject to availability.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

man-made events.

### FY 2010-11

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**Outcome Measures:**
100% federally funded program provided adequate transportation through the cooperation of two state agencies for troops' travel needs.

### Army Support - Distance Learning

Using a combination of military and civilian facilities and staff, the Agency operates nine Distance Learning and Teleconferencing Centers that provide access to train and communicate in a real time classroom environment.

**Statewide Result Area:** Improve the safety of people and property

**Strategy:** Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

### FY 2010-11

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**Other Fund - Subfund No. & Title:**
NA

**Budgetary Program No.:** VI

**Expected Results:**
The primary goal is to assist National Guard members in obtaining required training while minimizing the cost and time for both the government and the members. Other governments, businesses, and the public are allowed access at a reasonable cost to help sustain the program.

Outcome Measures:
Program is a cost effective means of communication between military staff to attend and participate in required training. The program's services are also offered on a sliding scale cost to other governmental entities and the public in order for organizations to reduce cost.

Agency: E24 - Adjutant General

174 Army Support - Youth ChalleNGe

The Agency operates the Youth ChalleNGe Academy serving high school dropouts (aged 16-19) in a residential educational facility. The academy is housed and partnered with Clemson University's Camp W. W. Long in Aiken.

Statewide Result Area: Improve K-12 student performance
Strategy: Provide all students a customized learning experience.

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Other Fund - Subfund No. & Title: 3035 Operating Revenue
Budgetary Program No.: VI

Expected Results:
The Academy reintroduces the youth to a structured educational program combined with military style physical fitness and community socialization. The National Guard Bureau requires this program to be matched 60/40. For both programs, the State match is derived from the facility support and staff of the host facility and teachers from the supporting school districts. Therefore, the E24 Agency does not budget the required match.

Outcome Measures:
At risk youth who have dropped out of high school receive a "last chance" effort to receive educational training with the goal being to pass the GED. The program had 119 graduates during 2009-2010 with 35 receiving their GED. Since inception, there have been 3,116 graduates with 1,157 GEDS having been earned. Mentors follow-up on graduates helping with job placement and encouragement. Scholarships are awarded to numerous graduates.
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

Agency: E24 - Adjutant General  Functional Group: Legislative, Executive & Administrative

175  Air Support - Operations and Maintenance

For both the Army and Air National Guard, the Adjutant General's Office enters into a five year Master Cooperative Agreement (MCA) with the National Guard Bureau. Each area of operation in the MCA is governed and budgeted as an appendix. The primary governing document is NGR 5-1. Appendix 21 operates and maintains over 80 facilities and 12,000 acres for the SC Air National Guard at the McEntire Joint National Guard Base.

Statewide Result Area:  Improve the safety of people and property

Strategy:  Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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<tr>
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Other Fund - Subfund No. & Title: 3035 Operating Revenue

Budgetary Program No.: VIII.

Expected Results:
Generally, the National Guard Bureau requires runway areas to be maintained by the military arm of the SC Military Dept. (SCMD) but requires the remainder of the Air Station to be operated and maintained by the state arm of the SCMD.

Outcome Measures:
Facility Operations and Maintenance Activity (FOMA) is improving. The infrastructure includes 2300 acres, 93 facilities, and an active 9,000 foot runway on McEntire Joint National Guard Base (MJNGB). Budget cuts in the past two years have limited our ability to maintain facilities up to Air Force standards.

Agency: E24 - Adjutant General  Functional Group: Legislative, Executive & Administrative

176  Air Support - Environmental
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

Environmental concerns for the SC Air National Guard are addressed by Appendix 22 of the Master Cooperative Agreement (MCA).

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: VIII.

Expected Results:
Prevent damages to the South Carolinas natural resources on the McEntire Joint National Guard Base, the surrounding area, its population and environment through proactive studies, monitoring, remediation and projects.

Outcome Measures:
No significant environmental concerns were reported. Monitoring activities continued throughout the year to protect the resources. Attended required annual training.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

177 Air Support - Security

Security operations at the McEntire Joint National Guard Base are performed under Appendix 23 of the MCA.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title:
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

NA

Budgetary Program No.: VIII.

Expected Results:
To prevent the access of unauthorized personnel onto the McEntire Joint National Guard Base. This serves to eliminate the potential for damages to Federal assets, facilities, equipment and personnel.

Outcome Measures:
Staff provided security and protection of facilities, aircraft and resources on a 24/7 basis. Staff is comprised of 98% active duty military which is not included in the Agency's budget and the remaining 2% are state employees budgeted in this appendix.

-------------------------------------------------------------

Agency: E24 - Adjutant General

178 Air Support - Firefighting

Through Appendix 24, National Guard Bureau requires a firefighting operation at the McEntire Joint National Guard Base.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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<th>FY 2010-11</th>
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Other Fund - Subfund No. & Title:
NA

Budgetary Program No.: VIII.

Expected Results:
Trained and ready fire protection, emergency medical services, and aircraft crash/rescue for the McEntire Joint National Guard Base.

Outcome Measures:
Provides fire protection, emergency medical services and aircraft crash and rescue services 24/7 for both Army and Air National Guard located at McEntire. This appendix has Mutual Aid Agreement in place with the City of Columbia and Richland County for fire and emergency medical support. Employees attend annual training as required by Air Force Instruction 32-2001.
179  Air Support - Natural Resources

Natural resources at the McEntire Joint National Guard Base are addressed by Appendix 25 of the MCA.

Statewide Result Area:  Improve the safety of people and property

Strategy:  Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

Expected Results:  Catalog, study, and protect the natural and cultural resources while enhancing the ability of the Air Guard to train for its military missions. This includes land and timber management and proper reforestation.

Outcome Measures:  Program fulfilled its requirement as mandated by the Integrated Natural Resources Management Plan (INRMP). These INRMP activities are associated with McEntire Joint National Guard Base and Townsend Bombing Range. The employee received required training and attended mandated conferences and workshops.

Agency:  E24 - Adjutant General  Functional Group:  Legislative, Executive & Administrative

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Other Fund - Subfund No. & Title:
NA

Budgetary Program No.:  VIII.

180  Air Support - Starbase Swamp Fox

The Agency operates a Department of Defense-sponsored educational program primarily for at-risk and/or local fifth grade elementary school students. The program seeks to improve the knowledge and skills of youth in the areas of science, math, technology, and engineering.
Agency Activity Inventory  
by Agency  
Appropriation Period: FY 2010-11

Statewide Result Area: Improve K-12 student performance

Strategy: Provide for quality, cost-effective service delivery. The costs associated with South Carolina's transportation and testing systems should be reduced while the efficiency with which these systems operate is improved.

FY 2010-11

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: VIII.

Expected Results:
Designed to encourage elementary school children to pursue careers in the exciting and challenging fields of science, technology, engineering, or math. Course materials are taught in a high energy environment using mostly hands-on/minds-on activities centered around the resources available at McEntire Joint National Guard Base.

Outcome Measures:
DOD requires that a minimum of twenty-eight 25-hour courses be taught during the school year. Each course should have at least 20 students participating in the weekly “academies” with 700 instructional hours required each year. For the school year 2009-2010 STARBASE Swamp Fox exceeded all minimum requirements with 885 students participating in 37 academies with a total of 925 hours of instructional hours completed.

Agency: E24 - Adjutant General

Functional Group: Legislative, Executive & Administrative

181 EMD - Homeland Security

Assists local and state emergency management in development, maintenance of plans, resources and trained personnel to deal with the consequence of terrorism/WMD incidents, to include State Strategy.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

Other Fund - Subfund No. & Title: NA
Budgetary Program No.: X.

Expected Results:
State and local government maintained interoperable plans, integration of the USDHS NIMS, increased coordination of logistical deployment of rapid response state and federal assets, conduct of 5 readiness exercises.

Outcome Measures:
EMD continued statewide implementation of the National Incident Management System (NIMS)/NIMSCAST, resource management database, tracking of first responder NIMS training, and training for personnel, state WMD exercise program, state citizen preparedness program, and catastrophic planning improvements. SCEMD conducted 13 exercises with WMD/terrorism scenarios.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

182 EMD - Public Information
Provides critical information to help the public avoid injury, death, loss of property from all types of hazards. Coordinates state, local and federal information for public dissemination; performs key public information functions in emergency plans and exercises.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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</table>

Other Fund - Subfund No. & Title: 3035 Operating Revenue
Budgetary Program No.: X.

Expected Results:
Citizens receive timely, accurate information on emergencies. A better informed public that is aware of preparedness, response and recovery measures. A trained local, state and volunteer staff proficient in the dissemination of public information during disasters and emergencies.
Agency Activity Inventory  
by Agency 
Appropriation Period: FY 2010-11 

Outcome Measures: 
Provides information to the public through the EMD website, Facebook and Twitter. Compiled, published and 
distributed the 11th annual S.C. Hurricane Guide, providing state-specific information regarding protective 
actions to take before, during and after hurricanes. Continued distribution of the Earthquake Guide. Exercises the 
Division's ability to provide information to the public during all exercises. Participated in local fairs and meetings.

---

Agency: E24 - Adjutant General 
Functional Group: Legislative, Executive & Administrative

183  EMD - Natural Hazards Preparedness

Responsible for development, coordination, maintenance of SC Emergency Operations Plan, Hurricane, Earthquake, and dam 
safety plans. Coordinates shelter facilities and their preparedness. Includes training of emergency planners/ response personnel 
at state/local level, development/ execution of emergency management exercises and the provision of technical assistance to all 
levels for plans development, training and exercises.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or 
man-made events.

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Other Fund - Subfund No. & Title: 3035 Operating Revenue

Budgetary Program No.: X.

Expected Results:
SC Emergency Operations, Hurricane, Earthquake, Continuity of Operations and Catastrophic Incident plans 
revised in coordination with state agencies/local jurisdictions and published annually. Annual training assessment 
conducted/training scheduled accordingly, annual exercise developed/executed to validate plans.

Outcome Measures:
The SC Emergency Operations Plan, and all annexes and Standing Operation Procedures were revised and 
distributed. Training assessment were conducted . SCEMD was involved in 428 training events; developed, 
coordinated, and/or participated in 84 exercises involving 3,293 personnel. 28,347 FEMA independent study 
courses/ Emergency Management Institute (EMI) courses were completed by South Carolinians; 475 personnel 
completed DHS-approved on-line Texas A&M and Louisiana State University courses; 617 attended resident 
training at one of the WMD training centers; 158 attended training at EMI.
Agency: E24 - Adjutant General  
Functional Group: Legislative, Executive & Administrative

184  EMD - Natural Hazards Response

Trains multi-agency response team for coordinated disaster response, including the Regional Operation Coordinators and communications assets. During emergencies/disasters, coordinates requests for assistance. Maintains the SEOC and logistics support in a high state of readiness. Serves as center for disaster information, assistance, coordination and action planning. State Warning Point serves as after-hours POC for multiple state agencies.

Statewide Result Area:  Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Other Fund - Subfund No. & Title:
3035 Operating Revenue

Budgetary Program No.: X.

Expected Results:
Effective timely actions to respond to emergencies/disasters to save lives, reduce human suffering and reduce property loss. Ensures appropriate authorities are alerted to threats/incidents in timely, effective manner.

Outcome Measures:
The State Emergency Operations Center (SEOC) was activated 21 days at OPCON 4 or greater in response to emergency situations: a state-level response for Haiti Mission Support in February 2010, and winter weather in February and March. The Reach SC emergency notification system was used successfully to notify residents of a train derailment incident in Pickens County. State Emergency Response Team orientation and training has been conducted for state agency personnel. The Regional Emergency Managers/Coordinators assisted the 46 counties with plans, exercises and training and responded to numerous local incidents as requested.
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

185 EMD - Hazardous Materials
Hazmat Program provides planning/coordination and federal grants management to first responders training and activities of Local Emergency Planning Committees.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title:
NA

Budgetary Program No.: X.

Expected Results:
Provision of link between citizens, industry and government in implementation of Planning and Community Right to Know Act. Local responder teams developed and trained in hazardous materials situations. County Local Emergency Planning Committees are active in promoting hazardous materials training.

Outcome Measures:
The Division coordinated 51 hazardous materials courses through the SC Fire Academy for 690 personnel, administered the US DOT Hazardous Material Grant to the counties and provided reports and provided assistance to the Local Emergency Planning Committees as requested to promote hazardous materials awareness throughout the state.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

186 EMD - Fixed Nuclear Facility Operations
Responsible for off-site radiological emergency preparedness plans, training/response operations associated with five commercial nuclear plants, USDOE Savannah River Site. Coordinates plans, response, exercises, training with the SC risk and host counties, and local responders and hospitals.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

Expected Results:
Plans/procedures in place for the protection of the public in the event of an incident at a nuclear facility; trained first responders knowledgeable in radiological monitoring, sheltering procedures.

Outcome Measures:
Three federally-evaluated fixed nuclear facility exercises were conducted with no deficiencies noted. Three Medical Services Drills were conducted with local EMS and hospital emergency room radiological response personnel. Public notifications were exercised during all events. SCOREP was updated and revisions mad. Sheltering and radiological monitoring were tested and evaluated.

Agency: E24 - Adjutant General

Functional Group: Legislative, Executive & Administrative

187 EMD - Natural Hazards Recovery
Activities associated with the implementation of disaster assistance programs under the Robert T. Stafford Disaster Relief and Emergency Assistance Act. Provides assistance to state agencies, local governments, certain private non profit organizations in preparing for disaster recovery operations.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Other Fund - Subfund No. & Title:
NA

Budgetary Program No.: X.

Expected Results:
Agency Activity Inventory  
by Agency  
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Maximized services and benefits to disaster victims; improved capacity to transition from response to recovery activities. Maximized federal reimbursement for disaster costs.

Outcome Measures:
SCEMD continued the management of previously declared Public Assistance disasters. All Individual Assistance Programs were closed. The SC Recovery Plan has been updated is being refined. SCEMD personnel continue to work with SC VOAD and other volunteer organizations to refine recovery procedures and work with the SC Recovery Task Force continues.

Agency: E24 - Adjutant General  
Functional Group: Legislative, Executive & Administrative

188 EMD - Natural Hazards Mitigation
Encourages communities to enhance disaster resistance through the development of hazard mitigation plans, structural and non-structural projects and the development of public-private partnerships to strengthen community commitment to hazard mitigation. Administers a variety of financial and technical assistance programs, maintains the state Hazard Mitigation Plan.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: X.

Expected Results:
Refinement of state/local hazard mitigation strategies and plans complying with revised federal planning criteria. Enhancement of statewide disaster resistance, enhancement of damage estimates through FEMA's HAZUS-MH software, enhancement of state databases for critical facilities. An increase in national approval of state submitted Pre Disaster Mitigation grants.

Outcome Measures:
The Division continues to review Local Mitigation Plans in accordance with Federal regulations, and submit to FEMA for approval. SCEMD continues to review reimbursement requests and monitor projects under the Hazard Mitigation Grant Program under the six (6) previously declared disasters for compliance and completion. The SCEMD mitigation staff meets quarterly with the Interagency Coordinating Committee (ICC) to update the State Hazard Mitigation Plan and ensure compliance with Federal regulations.
Agency Activity Inventory
by Agency
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Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

189  EMD - Local Pass Through

Federal funds passed to counties to support local emergency management programs to include preparedness, response, mitigation, and recovery issues. State disaster funds distributed appropriately. Note: The 50% required match is provided by the pass through government and is not included in the Agency's budget.

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA
Budgetary Program No.: X.

Expected Results:
An improved county emergency management capability statewide. Effective provision of disaster funds to recipients from open federal disasters.

Outcome Measures:
The Emergency Management Performance Grant passed through to the counties at a minimum 50% of the total award. Funds have been used to support personnel and other requirements at the local level consisting of special projects, EOC enhancements, communications and IT upgrades. The division passed through PreDisaster Funding to the appropriate entities as approved for completed projects.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

190  EMD - Operations Support
Agency Activity Inventory
by Agency

Appropriation Period: FY 2010-11

Designs, manages, maintains, repairs communications, information technology, and warning systems for local/state emergency management organizations. Commercial and state systems support interoperable and redundant voice and data communications for warning citizens and emergency response agencies, and for coordinating emergency response actions among local, state, federal, tribal, nonprofit, and private entities. Ensures maintenance, repair, daily caretaker services are continued to support the State Emergency Operations Center and supporting facilities. Provides communications support to state agencies, counties, and local responders.

**Statewide Result Area:** Improve the safety of people and property

**Strategy:** Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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**Expected Results:**
An improved state capability for alert, notification, and response to emergencies and disasters, ensuring a coordinated effort in a dedicated facility.

**Outcome Measures:**
The SCemd Operations Support section has maintained all information technology systems to include WebEOC, given budget limitations. This includes the 24/7Warning Point, ReachSC, Facility management, computer software/hardware, and servers.

---

**Agency:** E24 - Adjutant General

**Functional Group:** Legislative, Executive & Administrative

191 **State Guard**
The State Guard is a non-armed militia established under South Carolina Code of Laws 25-3-10 which performs logistical support during State emergencies/disasters and various civic events. Note: This activity has an abnormally large portion of employer contribution allocated due to the required "pay-as-you-go" workers comp policy for State Active Duty.

**Statewide Result Area:** Improve the safety of people and property

**Strategy:** Provide for the preparation and prevention of criminal activities and natural and/or man-made events.
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

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Other Fund - Subfund No. & Title:
NA

Budgetary Program No.: X.

Expected Results:
Well-trained and organized group of volunteers to perform services at request of Governor, Adjutant General and State Guard Commander. Volunteers should have diverse backgrounds and skill sets.

Outcome Measures:
During FY2009-10 the State Guard provided more than 110,653 hours of volunteer service to various State and local authorities and has maintained the same level of performance as the previous year. These volunteer hours represent more than $2,766,325 in savings to the taxpayers of South Carolina.

Agency: E24 - Adjutant General

Functional Group: Legislative, Executive & Administrative

193 Enterprise Operations

The Agency operates two enterprise operations: dining and billeting. It operates a dining facility at the National Guard's southeastern training site (at McCrady in southeast Richland County). Also, it has billeting (housing) operations at McCrady as well as at McEntire Air Guard Station and the Clarks Hill training site. (See previous related activity "Full-Time Dining Facility" under the Army Support activities for a note on the duplication of total budgeted funds.)

Statewide Result Area: Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title:
3164 Enterprise Revenue

Budgetary Program No.: VII

Expected Results:
Economical and responsive dining and billeting programs at the State's training sites. These enterprises must be self-sustaining on an individual basis. The food cost goal for dining is a maximum of 38% of total costs. The annual target for dining revenue is $866,400 and is monitored monthly. The dining business is seasonal with spring and summer being the highest.

**Outcome Measures:**
Both Enterprise Operations, dining and billeting, are self-supporting. Soldiers at McCrady and Clarks Hill training sites are fed and housed adequately to meet the schedules of the training courses.

---

**Agency:** E24 - Adjutant General  
**Functional Group:** Legislative, Executive & Administrative

### 194  Funeral Caisson

The funeral caisson unit performs funerals for military personnel and law enforcement officers killed in the line of duty. It also provides military history for civic events. The personnel are volunteers. The funding provides mainly for the upkeep of the horses and the transportation needs of the personnel, equipment, and horses.

**Statewide Result Area:** Improve the safety of people and property  
**Strategy:** Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

**FY 2010-11**

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**Other Fund - Subfund No. & Title:**  
NA

**Budgetary Program No.:** I. (Special Item)

**Expected Results:**  
Personnel, equipment and horses are trained and ready for funeral services when requested for a qualifying service. Increased awareness and education of the role of the military in US and SC history.

**Outcome Measures:**  
During the past year volunteers have contributed numerous hours to civil service. The Caisson Unit consists of 14 volunteers and has performed for the following events: funeral service for dignitaries, parades, historical events.
Agency Activity Inventory  
by Agency  
Appropriation Period: FY 2010-11

Agency: E24 - Adjutant General  
Functional Group: Legislative, Executive & Administrative

195  Military Personnel Support

The Agency provides State medals and awards to military personnel for special service and accomplishments. This activity also includes records and State pension support.

Statewide Result Area:  Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: III.

Expected Results:
Military personnel timely receive all medals and awards established by the State for recognition of their service and accomplishments.

Outcome Measures:
Medals and awards are timely presented. Over 368 Army Guard retirement awards were issued and 1539 awards and medals were issued for service and accomplishments in the past fiscal year.

Agency: E24 - Adjutant General  
Functional Group: Legislative, Executive & Administrative

196  Operations & Training

This function provides liaison between National Guard personnel, State Emergency Operations Center, and local officials for operations and training for emergency/disaster operations.

Statewide Result Area:  Improve the safety of people and property

Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.
Agency Activity Inventory
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FY 2010-11

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Expected Results:
The SC National Guard and the State Guard are trained and ready to respond for State Active Duty in the event of an emergency or natural disaster. All federal, state, and local personnel understand the role of the SC National Guard and State Guard when there is a State Active Duty (SAD) ordered by the Governor and/or the Adjutant General.

Outcome Measures:
Provides State appropriations for soldiers on supplying logistical, medical, and pay support. Timely submission of SAD payroll to ensure soldiers' families have income while soldiers are away from civilian jobs. Supply civilian emergency as well as routine medical care for injury/illness while on SAD. Annual training is required to maintain knowledge for a smooth transition to SAD activation. MREs and equipment are maintained so that they are available at activation. Due to recent events, additional operational funds are needed to maintain training and supplies.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

197 Burial Flags
The Agency is required by State Carolina Code of Laws 25-1-110 to provide the State flag for burials of active and retired National Guard personnel.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

FY 2010-11

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Other Fund - Subfund No. & Title:
NA
Expected Results:
When requested by the families of the deceased, the South Carolina state flag is presented at the funeral as a token of the State's gratitude for the service of the Guard member. (Note: The military provides the United States flag.)

Outcome Measures:
The military provides the United States flags. When requested by the families of the deceased, the South Carolina flag is presented at the funeral. The Agency presented 3,130 United States flags and 85 State flags to families during the past year.

Agency: E24 - Adjutant General

Functional Group: Legislative, Executive & Administrative

199 Administration

The range of services/support include executive oversight and direction, policy development, strategic planning, budgeting, accounting, procurement, human resources management, information technology, records and asset management.

Statewide Result Area: Improve the safety of people and property

Strategy: Administration

<table>
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Other Fund - Subfund No. & Title:
3035 Operating Revenue $17,440; 3754 Insurance Claims $1,000

Budgetary Program No.: I.

Expected Results:
Clear strategic direction and documented objectives, goals, and key performance indicators. Accountability and efficient use of resources. A diversified workforce capable and willing to accomplish the Agency's mission and strategic objectives.

Outcome Measures:
The state and federal workforce for the South Carolina Military Department consists of 318 full time employees. Of this total only 88 employees are full or partially funded with state general funds. Additionally, there are traditional guard members 100% federally funded. This activity processed the accounting, procurement and personnel transactions for the State agency and provided the necessary external reporting to central State government as well as to the Agency's grantors. Computer virus protection and server maintenance were routinely performed and file backups were made and stored offsite IAW information technology plan. A website is
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

maintained with an average of 20,000 monthly hits.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

1536 Civil Air Patrol

Funds appropriated for the Civil Air Patrol shall be expended by the Civil Air Patrol so as to discharge the state's obligations in conjunction with the Civil Air Patrol as outlined in the SARDA Plan, the SC Operational Radiological Emergency Response Plan, and to assist county and local authorities and other state agencies as permitted by the regulations governing the Civil Air Patrol. All expenditures for equipment and services shall be in accordance with state fiscal policies.

Statewide Result Area: Improve the quality of South Carolina's natural resources
Strategy: Provide for the marketing and enhancement of the economic and social value of SC's natural resources.

FY 2010-11

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Other Fund - Subfund No. & Title: NA

Budgetary Program No.: I. (Special Item)

Expected Results:
Provide 100% flow through funding in a timely manner.

Outcome Measures:
Fulfillment of the Proviso 78.11 of the FY 2011 Appropriation Act.

Agency: E24 - Adjutant General
Functional Group: Legislative, Executive & Administrative

1662 Army Appendix 4

Appendix 4 is for Electronic Security Systems Installation, Operation and Maintenance (ESSIO/M) is responsible for the
monitoring, repair and installation of approximately 60 alarm systems on weapons vaults statewide.

Statewide Result Area:  Improve the safety of people and property

Strategy:  Provide for the preparation and prevention of criminal activities and natural and/or
man-made events.

**FY 2010-11**

<table>
<thead>
<tr>
<th>Total</th>
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<th>Federal Funds</th>
<th>Non-Recurring Provisos</th>
<th>Part III (ARRA Funds)</th>
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Other Fund - Subfund No. & Title:  NA

Budgetary Program No.:  VII

Expected Results:
This program is 100% federally funded. Program will make repairs to existing systems, evaluating maintenance requirements and monitoring all systems. Funding will be utilized to ensure that no system remains inoperable or without monitoring.

Outcome Measures:
In the previous two years 100% of all alarm systems have been either replaced or upgraded to new system standards. Certification to National Guard Bureau criteria by third party inspectors is ongoing. All systems reviewed have met NGB criterion.

Agency:  E24 - Adjutant General  
Functional Group:  Legislative, Executive & Administrative

1663  Army Appendix 10
Appendix 10 is for an Antiterrorism Program for the South Carolina Army Nation Guard.

Statewide Result Area:  Improve the safety of people and property

Strategy:  Provide for the preparation and prevention of criminal activities and natural and/or
man-made events.

**FY 2010-11**

<table>
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<tr>
<th>Total</th>
<th>General Funds</th>
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Other Fund - Subfund No. & Title:  NA
Agency: E24 - Adjutant General

Expected Results:
This program is 100% federally funded. Program will complete a comprehensive assessment of all facilities and training standards. Upon completion of assessment recommendations will be presented and recommendations for training personnel.

Outcome Measures:
The ATP Manager has completed a statewide assessment of assets. Secondary reviews and training of Antiterrorism measures to key staff has begun.

Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

NA

Budgetary Program No.: VII

<table>
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<tr>
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Other Fund - Subfund No. & Title:

| Budgetary Program No.: | IX. |

1794 Air Appendix 29 - Family Readiness and Support Services at McEntire.

Air Appendix 29 is for the Family Readiness & Support Services at McEntire.

Statewide Result Area: Improve the safety of people and property
Strategy: Provide for the preparation and prevention of criminal activities and natural and/or man-made events.

Expected Results:
Provides 100% Federal support to the families of Air Guard personnel. Primary focus is for those families of deployed personnel, although many services and programs are offered on a continual basis.

Outcome Measures:
The Family Readiness coordinator has built the program from the ground up as a State entity. Previously it was handled internally by the Air National Guard uniformed personnel.
Agency Activity Inventory
by Agency
Appropriation Period: FY 2010-11

<table>
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